

On-Site Emergency Planning in Pharmaceutical Industries: A Case Study of Indian Pharmaceutical Combined Association

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Abstract: *Industrial operations, especially in chemical and pharmaceutical sectors, carry significant environmental and safety risks. The handling, storage, and processing of hazardous substances create a high probability of accidents such as fires, explosions, toxic releases, and chemical spills, which, if not managed effectively, may escalate into large-scale industrial disasters. This study focuses on evaluating and optimizing the On-Site Emergency Plan at IPCA Laboratories Ltd., Ratlam, a major pharmaceutical manufacturing unit. The objective of this project was to gain practical experience and knowledge on the implementation and effectiveness of a safety work system in a real-life industrial setting, the research highlights both the strengths and gaps in current practices. The case study of IPCA Laboratories Ltd., Ratlam, provides practical insights into safety protocols, emergency preparedness, and disaster mitigation efforts. The aim is to enhance the effectiveness of industrial risk management through structured plans, modern methodologies, and regulatory compliance.*

Keywords: Safety, On-site emergency plan, Indian pharmaceutical combined association, EHS

1. Introduction

Emergency planning has become an integral part of industrial safety, especially in chemical and pharmaceutical sectors. This project evaluates the existing OSEP at IPCA Laboratories Ltd., Ratlam, and suggests improvements aligned with best practices and legal frameworks. On-Site Emergency Plans (OSEPs) serve as a foundational framework for mitigating risks, safeguarding human lives, and protecting the environment. Industrial safety and environmental protection are interlinked domains that have become increasingly significant in the age of rapid industrialization. The pharmaceutical and chemical sectors, in particular, deal with hazardous substances that can pose acute risks to human health, property, and the surrounding ecosystem. The consequences of such emergencies may range from minor injuries and equipment loss to large-scale disasters involving human fatalities and environmental degradation. To address this, industries are mandated to establish a comprehensive On-Site Emergency Plan (OSEP) that outlines the procedures, resources, and responsibilities required to handle emergencies efficiently. The importance of an OSEP lies not only in ensuring compliance but also in fostering a safety culture within organizations, where workers, managers, and emergency responders understand their roles during crises. Furthermore, effective OSEPs integrate environmental safeguards, such as containment of leaks, proper hazardous waste management, and prevention of groundwater or air contamination during emergencies. This project report, centered around IPCA Laboratories Ltd., Ratlam, investigates the structure and implementation of the company's emergency preparedness system. It also proposes improvements based on real-time observations and best practices recommended by regulatory bodies such as the Ministry of Environment, Forest and Climate Change, Factory Act, 1948, And The National Disaster Management Authority. The increasing complexity of industrial operations

has amplified the risk of accidents and environmental hazards.

1.1 Particulars of the organization

M/s Ipca Laboratories Limited, Ratlam having Factory License No. 83/7647/RTM/2M(I) is located on Mhow-Neemuch Road, about 8 Kms Away from District Headquarter place Ratlam. The Ipca site is spanning over an area of 68 acres in the North – East of village Sejawata. The Factory premises on 3 sides are surrounded by th agricultural land there is no significant population/residential housing in the 2 Km. vicinity of the Factory.

Plant operated in mainly in 04 shifts, Total Employees Approx-

- 1) Permanent Workers 683, Temporary Worker 1887, Permanent Staff 1615
- 2) Total Employees- 4185

An objective of Emergency Planning is to maximize the resource utilization and combined efforts towards emergency operations. Emergency planning has become an integral part of industrial safety, especially in chemical and pharmaceutical sectors.

2. Methodology

The methodology adopted in this study was designed to systematically analyze, evaluate, and optimize the existing On-Site Emergency Plan (OSEP). Subsequently, detailed process mapping of the emergency response system was undertaken, which included evaluating the availability and readiness of emergency facilities (firefighting systems, PPEs, emergency control centers, and medical facilities) and assessing their accessibility during different scenarios. Primary data was collected through site visits, structured

interviews, and interactions with plant personnel, EHS managers, and emergency coordinators. Secondary data included company records, safety manuals, incident reports, and past drill evaluations. Special emphasis was placed on the observation of mock drills of varying intensity (low, medium, and high emergency) to assess real-time response effectiveness, communication efficiency, and coordination among departments. The methodology also included a gap analysis where strengths of the current system were benchmarked against best practices, and weaknesses such as limited digital monitoring, inadequate community coordination, or redundant documentation were identified.

The consideration in preparing Emergency Plan will be included the following steps:

- Identification and assessment of hazards and risks.
- Identifying, appointment of personnel & Assignment of responsibilities.
- Identification and equipping Emergency Control Centre.

- Identifying Assembly, Rescue points, Medical Facilities
- Formulation of plan and of emergency sources.
- Training, Rehearsal & Evaluation.
- Action on Site.

2.1 Warning/Alarm/Communication System of Emergency

- Any Employees spotting such condition/situation having the potential to cause emergency, must inform to his superior (shift In- charge/Plant in Charge). He may try to control the situation, If qualified trained for the same.
- After judging the gravity of the situation, main controller will declare the emergency and instruct the security to raise the siren.
- On the instruction of the main controller, security will raise the siren, as follows-

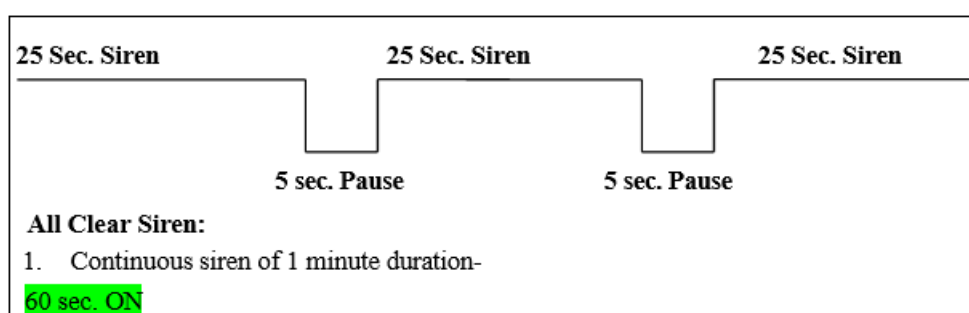


Figure 1.2: Siren figure (Time duration)

2.2 Mock Drill Plan followed by IPCA

Mock drill plan has been prepared for the identified three types of degree of emergencies and is being practice to ensure effective utilization of resources in order to mitigate the emergency.

Table 1.1: Frequency of Mock drill plan

Type of emergency	Frequency	Coverage	Type of scenario
Low	Monthly	Single Plant	Small fire, spillage of chemical in small Quantity.
Medium	Quarterly	Group of plants/ area/department	Fire catching other building, toxic gas release, Major spillage.
High	Yearly	Entire company	Multiple fire, explosion, toxic gas release, natural disaster.

2.3 Spillage of Flammable Chemical

- The affected area should be evacuated and cordoned off immediately use appropriate PPE's while entering in the area.
- Heat and ignition source in the vicinity should be removed immediately.
- Keep CO₂ or DCP type fire extinguisher ready.
- Plug the leakage.
- Transfer the liquid a safe container.
- If there is any doubt, consult MSDS of particular solvent.

- Ensure that flammable material do not enter storm water drain

2.4 Hydrant System

Adequate number of fire hydrants and monitors will be provided at various locations in and around the buildings and other plant areas. The hydrants will be provided on a network of hydrant mains drawing water from the hydrant pump, which starts automatically due to drop of pressure in the event of operating the hydrant valves.

Table 1.2: Number of Hydrant Systems & Hydrant Pump details

Sr. No.	Hydrant System	Nos. (Approx.)
1	Single Hydrant	205
2	Double Hydrant	002
3	Water/Foam Monitor	021
4	Fire Hose Box	204
5	Fire Hoses	390

Sr. No.	Pump	Driven By	H.P	RPM	Head	Capacity
1	Electrical (main)	Electricity	150	2961	90M	76 LPS
2	Diesel	Diesel Oil	120	1800	70 m	76 LPS
3	Jockey	Electricity	015	2900	70 M	03 LPS

3. Results & Discussion

The findings of this study highlight that the On-Site Emergency Plan (OSEP) implemented at IPCA Laboratories Ltd., Ratlam, demonstrates a robust safety framework, but at

the same time reveals opportunities for modernization and integration with emerging industrial risk management practices. The strengths identified, such as an extensive network of fire hydrants, over 950 portable extinguishers, strategically placed SCBA kits, and well-trained personnel for firefighting and first aid, indicate that the company has invested significantly in building a resilient safety infrastructure. Regularly scheduled mock drills—monthly for low-level, quarterly for medium-level, and annually for high-level emergencies—further reinforce preparedness by ensuring that employees remain aware of their responsibilities and emergency response protocols. However, the gap analysis reveals certain systemic limitations that could undermine response efficiency during high-risk scenarios. The absence of digital monitoring systems, such as GIS-based hazard tracking, AI-enabled gas detectors, or real-time communication dashboards, reflects a dependency on manual reporting and human intervention, which may cause delays in fast-escalating emergencies. While IPCA's safety culture is strong, the evolving industrial landscape demands a transition from reactive to predictive emergency management. Introducing AI-driven gas detectors, remote siren triggers, cloud-based SOP updates, can optimize response time and accountability.

3.1 Practices in Other Industries

In comparison to other industries, IPCA Laboratories has a well-structured On-Site Emergency Plan but Advanced industries also use digital monitoring systems such as GIS-

based sensors, automatic sirens, and IoT leak detectors, while IPCA relies on manual reporting methods. Similarly, refineries and fertilizer plants maintain formal linkages with District Crisis Groups and hospitals, and implement real-time effluent monitoring and spill tracking systems, which are not fully developed at IPCA. Other industries are also adopting modern approaches such as simulation-based training and community awareness programs. Therefore, while IPCA meets national standards and has strong infrastructure, it can improve by adopting digital technologies, strengthening environmental planning, and involving external agencies for greater crisis preparedness. Many companies include mutual aid agreements with nearby industries, so resources like fire tenders, ambulances, and trained manpower can be shared in case of a major incident. Emergency drills are designed to be scenario-based, for example simulating a solvent spill or ammonia leak, and are carried out with participation from local authorities.

Pharma industries also maintain detailed Material Safety Data Sheets (MSDS) at every unit for quick reference during emergencies. A strong focus is given to medical preparedness—many companies run Occupational Health Centres with doctors on duty and tie-ups with multi specialty hospitals which ipca also follows. Some industries also prepare evacuation maps for workers and nearby residents, display emergency signage across plants, and ensure that contractors and visitors are trained in basic safety procedures.

Table 1.3: Comparison Table with Other Industries

S. No	Aspect	IPCA Laboratories Ltd. (Ratlam)	Other Industries (as per studies & case references)	Scope for Improvement at IPCA
1	Mock Drills	Conducted monthly (low), quarterly (medium), yearly (high)	Other pharma/chemical industries stress frequent multi-agency drills with police, hospitals, community.	Involve district authorities & community in drills
2	Emergency Facilities	Fire hydrants, extinguishers, ECC, PPE kits are well maintained	Other pharma/chemical industries integrate digital monitoring & automatic alarms.	Adopt GIS-based monitoring & early warning systems
3	Community Linkage	Limited coordination with local police/hospitals	Post-Bhopal Gas Tragedy (1984), industries maintain formal MoUs & public alert systems.	Build stronger off-site coordination & awareness
4	Environmental Focus	More focus on worker safety than environmental impact	Case studies show real-time effluent monitoring & containment strategies.	Strengthen environmental response planning

4. Conclusion & Recommendations

This project confirms the importance of OSEPs in industrial safety management. The case study demonstrates that while traditional systems offer basic resilience, optimization through digital technology and regular training can significantly enhance performance. A proactive, well-communicated plan ensures reduced environmental damage and improved personnel safety. The evaluation of the On-Site Emergency Plan at IPCA Laboratories Ltd. underscores the organization's proactive approach toward industrial safety. With extensive infrastructure, trained personnel, and a well-documented strategy, IPCA is largely compliant with national standards such as the Factories Act and MSIHC Rules. However, to further enhance safety, modernization and digitization of emergency systems are recommended. Crisis situations demand not only response but also foresight—and this project provides a roadmap to optimize preparedness, improve environmental protection, and

reinforce community resilience. By addressing identified gaps, IPCA can become a model pharmaceutical unit in industrial disaster preparedness.

1) Integrate Digital Emergency Tools:

- Use gas-leak detectors with IoT integration.
- Install CCTV-linked alert systems for ECC.

2) Periodic Collaboration with Local Authorities:

- Conduct mock drills involving the District Crisis Group, SDMA, Fire Brigade, and local hospitals.

3) Upgrade Environmental Spill Response:

- Introduce real-time effluent monitoring systems post-leakage.
- Use GIS mapping for vulnerable zones and drainage. Example: A toxic gas release → GIS shows which nearby areas/villages will be impacted based on wind direction, population density.

- Helps authorities plan evacuation routes, shelters, and resources.

4) Revamp Training Programs:

- Include simulation-based training using VR/AR for key response personnel.
- Mandatory quarterly evaluation of first aid/firefighting skills

5) Digitize Safety Records:

- Use mobile apps for emergency roles, asset locations, and chemical inventories.
- Provide QR-enabled access to updated SOPs at high-risk zones.

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