

Maximizing Business Efficiency: Strategic Insights into Master Data Management Implementation

Siva Karthik Devineni

Database Consultant, MD, USA

Abstract: *Compartmentalization and inconsistency between master data in recent information-driven times have negatively affected the adequacy of organizational analyses, and efficiency. Master Data Management (MDM), therefore, becomes the answer to such an issue as it offers a singular truth for largely critical entities like customers or products even up to suppliers. In this paper, the impact that MDM has had on business intelligence works improved IT operations as well as increased patient data integrity in health care is sought. Furthermore, it discusses the connection between master data management and AI thus preparing for further trends relating to data governance in the future.*

Keywords: Master Data Management, Business Intelligence, Analytics, IT Improvement, Healthcare, Patient Data Integrity, Artificial Intelligence, Synergies, Future Trends.

1. Introduction

Organizations today face a constant struggle against the "data hydra": an uncontrolled inconsistent beast, a multi-headed—unmanaged pool of separate silos for master data. The beast not only limits the effective running of business intelligence and analysis, but it also delays standard information technology operations as well as reporting. Luckily, Master Data Management (MDM) is our saving grace from this data hydra and allows defining important entities like customers, product-items; suppliers locations into one version of truth. The purpose of this paper is too outlining the complex effects that MDM has over various factors leading to organizational success and be able to link through it some issues in business intelligence IT as well as medical practice.

a) Master data management

Organizations value master data. Thus, poor master data management may lead to significant failures including operation deficit, poor decision-making, and wasted time and resources. There are various reasons organizations still struggle with master data management: Companies have gone from having little data to having too much due to fast advances in information processing and digital storage in recent decades. The evolutionary expansion of application landscapes, partly due to mergers and acquisitions, has dispersed master data across many systems [1]. Sales Force Automation, Customer Relationship Management (CRM), and Enterprise Resource Planning are hosted master data management solutions which in many cases leaves the system of record potential a shipped positions' registration 'in array systems' [2]. From this, it can be concluded that enterprise-wide based consistent usage cannot also be an easy thing due to the flexibility ratio during interchange and timely synchronization as well as high-quality assured master data. Thus, navigating MDM and making a company' fundamental data "unique, consistent, reliable, and traceable" requires a comprehensive strategy that addresses technological and organizational issues [3]. First, one must comprehend MDM's essential components and their interactions. Two definitions show what an integrated MDM strategy should include. Smith and McKeen define it first:

MDM defines, owns, and maintains key corporate data elements without application. It does this by ensuring that there is a common view of key business data whether the information may be contained in one source-of-truth database and establishes some set rules for management hence assuring consistency over time along with correct understanding [4].

However, qualities from BERSON and DUBOV's definition may support this one. The definition of MDM is: "Master Data Management (MDM) is the framework of processes and technologies aimed at creating and maintaining an authoritative, reliable, sustainable, accurate and secure data environment that represents a 'single version of truth,' an accepted system of record used both intra- and interenterprise across a diverse set of application systems, lines of business, and user communities" [5]. MDM is about choosing the correct technology, creating a supportive organizational climate, and implementing sufficient procedures, as each description makes clear. However previous attempts to consolidate enterprise master data has been typically attacked for being IT centric approach and that an "organizational readiness" two interdependent design domains – needs to be evolved for any MDM program's success [6]. Current MDM literature identifies five fundamental components to be configured when starting an MDM initiative: master data management body of knowledge, master data systems architecture, master data governance and MDM. To setup the architecture of MDM system, one must agree specification for each data object and model their interrelationship [7]. Master data consistency throughout the organization is the focus of this work.

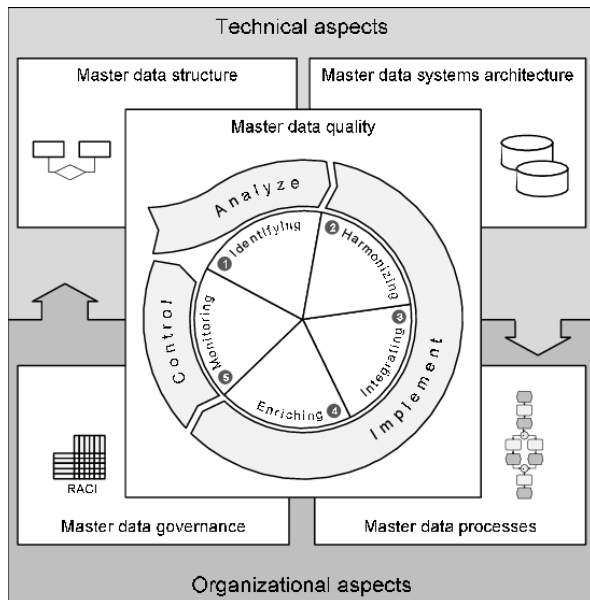


Figure 1: Core elements of master data management [8]

b) Effective Strategies for Implementing Master Data Management (MDM)

In the modern-day information age that we live in, organizations are struggling with a vast amount of data. This plague of data, despite its worthiness ends up with inconsistencies, repetitions, and errors that interfere with operational efficiency and decision-making. The arrival of Master Data Management (MDM) becomes a fairytale. Here, the sword and shield that MDM offers present resolve for master data elements such as customer items and stockholder's destinations at its helm is truthfulness perspective only remains relevant to: On the other hand, deploying a high-performance solution of an MDM is not that easy.

- 1) **Define Your Goals and Scope:** As a prerequisite before attempting the MDM voyage, it is vital to determine the purpose or objectives. What specific data domains will be controlled? How do you plan to improve your customers' experience, what operational efficiencies want to implement, or how compliance with regulations is going to be made better (or all these)? A demarcated scope and objectives will act as a blueprint for your implementation to implement what you want, to serve as a basis on which you can measure the success of its implementation [9].
- 2) **Build a Strong Governance Framework:** MDM requires a solid governance architecture to assure that data are of high quality, consistent, and compliant with the policies. This framework should include defining data ownership, establishing quality standards for data, as well as operating based on implementing data stewardship procedures [10]. Data stewards function as data champions and they play an essential role in regaining the integrity of data values by rectifying conflicts.
- 3) **Choose the Right Technology Platform:** Indeed, the choice of the proper MDM technology platform is crucial for success. Also consider such parameters as scalability, integration options, user interface design, and service compatibility. Assess these top MDM vendors and properly conduct pilots to make sure that your chosen the platform's requirements are fully

consistent with the particularities of one's needs, price policy and budget.

- 4) **Data Quality is King:** MDM relies on data that is clean, accurate and in their corresponding neutral forms. Ensure the data cleansing and enrichment activities are done to address inconsistencies, redundancies, or even missing values. Take advantage of data profiling tools to highlight and address poor quality issues. Standard caveat applies, in and out, you get what you pay for.
- 5) **Embrace Change Management:** The shift, however, is a cultural one and the implementation of MDM in an organization can hardly be perceived as a technical or technological initiative. Unsuccessful change management does not consider the need for large-scale changes and strategic responses during this period of transition. Inform stakeholders of the benefits MDM could bring, ensure that they will receive sufficient training, respond to concerns to ensure adoption and prevent resistance [11].
- 6) **Continuous Improvement is Key:** MDM is not something that just happens once in life, but a continuous process. Frequently evaluate your data quality, pay attention to results, and achieved goals, and reconsider strategies during their implementation. That is why yielding to a culture of constant improvement ensures that your MDM solution stay current, so it delivers value over extended periods. and it continues to deliver value for years [6].

Some of the strategies outlined here make implementing MDM a baffling task, but organizations that strictly adhere to these strategies translate into bearers of the benefits of a single point for truth. In other words, by emphasizing specific objectives, strong governance, easy-to-use datasets and change management policies you can harness the power of MDM to turn your data into a strategic asset that can be used in business strategy formulation.

c) Impact of MDM on Business Intelligence and Analytics

MDM and BI further are the two technologies that, when used together can provide a greater potential outcome in terms of how data is to be viewed within an organization. MDM addresses the backend elements of structuring and integration, while BI can be used to perform analysis on data for derived insights to yield profitable actions. A solid and stringent approach to master data management is fundamental in the quest for business intelligence enhancement. The master data management exercise which is characterized by various steps and processes to be entrenched should first get an analysis where one would make a standing before advancing any business intelligence improvement [25]. The synergy between MDM and BI unlocks data's full potential, leading to accuracy, efficiency, economy, transparency, and goal alignment. MDM consolidates and merges common master data attributes to form a single version of the truth, eliminating data inconsistencies and redundancies. It serves as the bedrock for business intelligence, enabling the collection, analysis, and visualization of data [12]. Modern Distribution Management's sister company, MDM Analytics provides command by product and industry segment as end-user

demand. These efforts are available for distributors North America-wide to help individuals recognize blind spots in their understanding of the market, bringing such knowledge forcefully into analytics [28]. MDM can also automate data consolidation and creation of the consolidated master data set free of errors to ideally support better BI reporting accuracy [26]. Some key impacts of MDM on business intelligence and analytics include:

Data Foundation for Trustworthy Insights: So, MDM creates a unified source of true information on vital data entities, including customers, products, and locations. This cuts on confusion and inconsistencies between different systems giving analysts a good data ground to carry out investigations. Imagine comparing apples to oranges, or worse, inaccurate apples; with MDM, analysts can confidently compare apples to apples, leading to trustworthy results.

Improved data consistency: Master data is uniform about customer and other entities master data, which helps avoid operation errors, such as a cashier not able to check all the available recorded transactions for an individual customer [13].

Improved BI and analytics application accuracy: If it is deployed, MDM can result in more accurate forecasts and successful strategic planning due to a singular clear representation of all performed activities by the business.

Enhanced regulatory compliance: MDM assists companies in the management of compliance through monitoring data regulations that ensure adherence to demands by different regulatory bodies [13]. This helps to minimize the consequences of punitive fines as well as the negative effects that emerge due to reputational loss. Data may be considered as a minefield; MDM is the map, which makes businesses sail away through compliances and data privacy issues securely.

Streamlined data integration processes: MDM simplifies the data integration processes, cushions off silos of information and maximizes IT efficiency. It assists to diminish intricacy [14].

Deeper Customer Understanding and Targeted Strategies: The MDM feature helps imply granular segmentation of customer groups as well as the discovery of hidden trends in client behaviour. This enables businesses to create campaigns that are focused, personalize the offers considered by customers and deliver better customer experiences. By analogy, consider customer understanding at a level other than the mass or numeric; MDM provides this knowledge to enable more effective strategies that focus on consumers.

It is not controversial that MDM has a powerful effect on BI and analytics. MDM ensures that businesses have a consistent, high-quality data bedrock; from here they can derive greater insights and propel informed decision-making into one of the most valuable business assets—accessing their true power in being truly data-driven. As is well put by Thor Olavsrud, “MDM serves as a foundation for successful

BI implementation.” In the current form of competition and new era industry there are those who fly blind – they fail omitting intelligent MDM data management while their advanced business intelligence and analytics take off with unprecedented speed [15]. Finally, it is important to note that MDM drives the BI and Analytics program’s effectiveness. Through ensuring good management and harmonization of data, the use of MDM enables better quality, homogeneity, and accessibility to aggregated information that in turn helps organizations have efficient decision-making processes as well as develop relevant strategic plans.

d) Master Data Management in IT: Improving Business Processes

MDM is an important component of IT infrastructure that contributes greatly to enhance the business processes. MDM refers to the coordination, and control of an organization’s crucial data assets that are integrated for them to be processed accurately uniformly consistent as well reliable across distinct units. It helps streamline business processes and improve data quality across different verticals, such as sales, product development, marketing, finance, and suppliers [30]. If MDM strategies are properly adopted, organizations should be able to improve the quality of data within their systems and reduce operating costs while increasing efficiency thereby gaining a competitive advantage in the market [16].

Today, the world is data-driven, and organizations fight to deal with an exponentially rising level of information. This information tends to be stored in separate systems, thus causing further inconsistencies and irrelevancy [18]. MDM quickly becomes recognized as an essential IT discipline and provides a holistic method of governing this foundational information, thereby transforming business processes for the better.

e) The Problem: Data Silos and Inconsistencies

MDM helps in eliminating data silos and the promotion of harmonious integration. But isolated data restricts the efficiency of an organization since it contains information sharing and cooperation among different components. Simultaneously, MDM breaks the data silos by merging information from various sources and systems. It is digital integration that makes data sharing within an organization easy and effective; consequently, business processes are streamlined ensuring synergy in the workplace.

f) MDM: Implementing a ‘Single Source of Truth’

These challenges are addressed by MDM through making the single point of truth being a data source only. Another key impact MDM has on business process improvement is data consolidation. A lot of current organizations have data in various systems; departments and databases which leads to inconsistencies and replication mistakes. MDM helps enterprises to consolidate and centralize their data enabling the establishment of a single source known for truth. All interested parties obtain reliable and current information that allows them to make adequate decisions, as well as improve their daily operational activities [6].

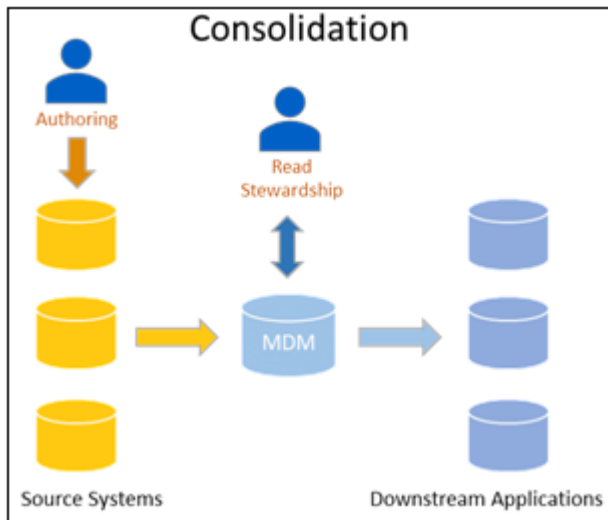


Figure 2: Consolidation [24]

g) Transforming Business Processes with MDM

MDM advantages do not end with data accuracy. With better data quality, a cascade of improvement across various business processes is opened. For instance, marketing initiatives become more focused and relevant when they are coordinated by a shared customer perspective. The Importance of Accurate Product Information Moreover, risk management processes value improved data quality very important due to fraud detection and compliance.

Another key element of MDM is data governance, which means setting policies and standards for the control of information. Effective data governance ensures that the information is properly categorized, authorized, and used in accordance with relevant laws. With proper governance over data, organizations can minimize the threat of leaks while ensuring privacy without compromising integrity. This further supports the business processes as a steady and secure foundation of data-oriented operations [17].

Also, MDM enables businesses to obtain a 360-degree view of customers' products and other key parties. Unification and standardization of customer information from different touchpoints help businesses get a comprehensive understanding of preferences, behavioural aspects as well as needs. This approach makes it possible for organizations to make necessary changes within their products and services, develop successful marketing strategies as well as ensure the provision of the best customer-oriented experiences. In a more specific manner, broader view of product data supports supply chain management, inventory control, and the process of product lifecycle leading to better business processes as well as efficient operation.

In conclusion, Master Data Management is a critical component of IT infrastructure that significantly enhances business processes. It is through identifying one source of truth, the elimination data silos leading to integration that enables MDM to accomplish improving quality and costliness operations which ensures efficiency gets max results in supporting companies for efficacy. However, such organizations that base their management on the use of correct and reliable data are in fact best positioned to exploit

accurate and realistically sound information for decision-making purposes, and optimization techniques.

h) Healthcare Example: Master Data Management in Improving Patient Data Integrity

The complex realm of healthcare relies on precise and uniform patient records. Information that is fragmented across several systems also poses a major danger to data consistency, which could compromise patient care and safety [19]. MDM appears an impressive answer, providing a unified "database of record" for essential patient data. MDM merging data from EHR systems, administrative systems, and even wearables avoid incompleteness and redundancies to ensure the correctness of information [20]. This one-stop perspective makes healthcare providers have all the necessary information about a patient's medical history, allergies, medications, and lab tests at their disposal on time which in turn assists them to diagnose properly plan treatment more accurately make clinical decisions. Secondly, MDM helps promote improved data quality by achieving standardization and de-duplication cleaning filters that eliminate mistakes and possible damages due to poor information. It was reported that the implementation of MDM reduced medication errors by up to 20% [21]. In the end, MDM is becoming a powerful tool in ensuring quality patient information crucial for effective and efficient healthcare delivery.

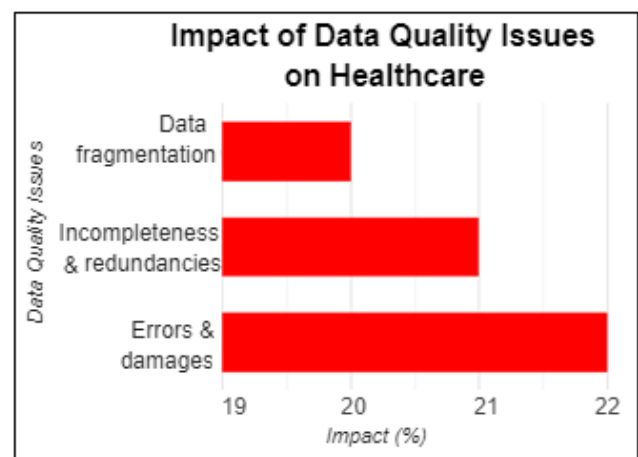


Figure 3: Impact of data quality issues in healthcare

i) Master Data Management and Artificial Intelligence: Synergies and Future Trends

The harmonious relationship between MDM and AI bears great promise for businesses aiming at deriving the highest value from their data stores. As a discipline, MDM concentrates on keeping the same correct and integrated version of master data in an enterprise. This covers basic components such as customers, products, employees, and suppliers. On the other hand, AI revolves around technologies that simulate human behaviour and enable machine learning, natural language processing as well as predictive analytics [22].



Figure 4: Master Data Management Framework

The part where MDM and AI meet is the data quality and governance. MDM provides a single source of truth, which ensures the base for successful AI implementations. The quality of master data is crucial for training machine learning models because poor or contradictory information can result in a biased and unreliable outcome [23]. Moreover, MDM offers an appropriate governance framework that allows management of access to data information and privacy as well as compliance – crucial elements in the AI environment where ethical and legal issues are growing.

In the field of customer relationship management, MDM and AI come together to provide a personalized experience that is effortless for customers. With MDM, organizations would be able to consolidate and enrich customer data into a single unified profile. The AI algorithms can then feed on this enriched data to analyse customer behaviour, formulate preferences, and make recommendation proposals. This integration increases customers' involvement and creates customer loyalty generating long-standing prosperity for the business [6].

j) Synergies between MDM and AI:

The integration of MDM and AI has several synergy benefits. AI algorithms can enhance MDM data cleansing, deduplication, and enrichment. The AI methods used in natural language processing help minimize human errors and support the easy handling of large data sets. AI may also help in intelligent matching and pairing of data from various sources which will result in a single uniform view, true master data.

Second, AI-powered MDM systems can provide advanced analytical capabilities that enable companies to derive insightful inferences from their master data. AI algorithms can detect trends, spot anomalies, and forecast what the future will turn out to be so that companies can base their decisions on evidence and get ahead. The adoption of AI in MDM provides organizations with an opportunity to maximize the value of their data assets and encourage innovativeness across many areas.

k) Future Trends in MDM and AI:

When considering the future, several trends will outline integration of MDM and AI. One particularly evident trend

is the introduction of AI-assisted data governance models in MDM systems. These organizations will be aided by these frameworks in automating the monitoring of data quality, tracking its lineage and management compliance. Analytical patterns of data usage AI algorithms can find potential pitfalls in terms of quality so that master integrity and reliability could be sustained. Other dynamic changes include the growing practice of incorporating AI-powered chatbots and virtual voices by MDM systems. Thus, wise software agents allow users to own Master Data access and management thereby enabling information rollout in real-time with the application of natural language processing and machine learning, chatbots analyse user requests to offer relevant information retrieval as well as data enrichment procedures which in turn boost user's interaction along with their own level of effectiveness.

Moreover, the creation of AI-based data cataloguing and knowledge graphs will revolutionize MDM approaches. Data assets can then be classified and tagged automatically using the AI algorithms creating a semantic web for knowledge so interconnected. Therefore, this kind of attitude helps firms uncover dark relationships and reveal new ideas at the same time ensuring that departmental workers share information in their world. The unification of MDM and AI provides great potential for companies to enhance data management strategies when relying on the functions offered by artificial intelligence to get valuable information. Given the opposite case, if AI is applied in MDM, it can revolutionize the entire process by automating activities such as data cleaning and enrichment as well as analytics operations thereby climaxing to more effective decision-making. As AI continues to develop, trends that will revolutionize MDM are expected to advance beyond practices such as artificial intelligence technology data governance and intelligent helper. These synergies will enable organizations to leverage the full potential of Master Data and act as forerunners in driving innovation across industries.

2. Conclusion

The arrival of an increasing number of data-driven businesses prompts MDM as part and parcel for organizations striving to maximize business efficiency in the ever-changing landscape. On the one hand, this path across the paper ensures citizens a wide range of available information on how MDM influences different dimensions of organizational prosperity – from business intelligence and IT enhancement to healthcare and prospective trends in comparison with Artificial Intelligence (AI). As depicted above, Master Data Management is a cure for the database hydra that robs organizational efficiency as well analytics. It addresses the data explosion and fragmented application landscapes by creating a one-true version for core entities, such as customers, products, or suppliers. MDM is not just an IT enabler, but it requires a way of doing that will involve thoughtfulness as far as organizational readiness and processes are concerned.

Effective strategies for a clear MDM implementation plan include defining objectives, setting strong governance policies for establishing the right technology platform,

addressing data quality issues comprehensively, embracing change management, and creating a constructive culture of improvement. These methods help organizations use MDM effectively. Business intelligence and analytics are greatly impacted by MDM. Quicker and standardized operations as well as a more holistic view of the customer foster credible analytics, data synchronization, and correctness in addition to compliance security with MDMBI. MDM is the critical bedrock of a well-executed BI implementation that enables organizations to make intelligent decisions and unlock their inherent data value.

In IT, MDM enhances business processes through the dismantling of data silos that create one version of truth and encourage data governance. The nature of these benefits covers marketing, supply chain management, and risk hence it is not just the accuracy of data. MDM enables organizations to thrive in an age of information as it turns raw data into a useful asset for decision-making and optimization. MDM's significance can be observed in healthcare through patient data integrity. MDM is relevant to complex healthcare ecosystems that require a high level of confidence in the integrity and reliability of data associated with patients as it affects performance. It saves information that was previously disconnected and guarantees its relevance and completeness – which subsequently contributes to the positive outcomes of patients' treatment and the safety and efficiency of healthcare.

There are some advancements within MDM and AI that show potential. Data cleaning facilitated by AI as well the removal of duplications and analysis opportunities presented to organizations are unheard-of. Emergence of AI-driven data governance, a combination of chatbots and virtual assistants as well as knowledge graph cataloguing will change MDM strategy allowing organizations to use master data. Lastly, Master Data Management is not just a tech need its essentially what companies should be able to move through the information-driven setting. By deploying sound MDM practices, an organization has a good chance of unlocking the potential value that can be derived from its data and going on to succeed in today's competitive business environment. Shifting to effective MDM is a work in progress and evolves according to the current set of trends so that an organization always remains ahead with regards to revolutionizing relationships and data-fuelled brilliance.

References

- [1] A. Dreibelbis, E. Hechler, I. Milman, M. Oberhofer, Paul van Run, and D. Wolfson, *Enterprise Master Data Management*. Pearson Education, 2008.
- [2] Control Engineering, "Embrace the role and value of master data management," Feb. 01, 2008. [Online]. Available: <https://www.controleng.com/articles/embrace-the-role-and-value-of-master-data-management/>.
- [3] L. Moss, "Critical Success Factors for Master Data Management | Cutter Consortium," www.cutter.com, Aug. 31, 2007. [Online]. Available: <https://www.cutter.com/article/critical-success-factors-master-data-management-415036>.
- [4] H. A. Smith and J. D. McKeen, "Developments in Practice XXX: Master Data Management: Salvation or Snake Oil?," *Communications of the Association for Information Systems*, vol. 23, 2008, [Online]. Available: <https://doi.org/10.17705/1cais.02304>.
- [5] A. Berson and L. Dubov, *Master data management and customer data integration for a global enterprise*. New York McGraw Hill Professional, 2011.
- [6] D. Loshin, *Master data management*. Amsterdam; Boston: Elsevier/Morgan Kaufmann, 2009.
- [7] S. Hoberman, D. Burbank, and C. Bradley, *Data modeling for the business: a handbook for aligning the business with IT using high-level data models*. Bradley Beach, New Jersey: Technics Publications, 2009.
- [8] A. Cleven and F. Wortmann, "Uncovering Four Strategies to Approach Master Data Management," 2010 43rd Hawaii International Conference on System Sciences, 2010, [Online]. Available: <https://doi.org/10.1109/hicss.2010.488>.
- [9] "The SQL Tutorial for Data Analysis | Basic SQL - Mode," *Mode Resources*, May 23, 2016. [Online]. Available: <https://mode.com/sql-tutorial/introduction-to-sql>.
- [10] J. Almeida, "Mastering Master Data. What?," www.linkedin.com, Aug. 10, 2021. [Online]. Available: <https://www.linkedin.com/pulse/mastering-master-data-what-jose-almeida>.
- [11] N. A. El-Adaileh and S. Foster, "Successful business intelligence implementation: a systematic literature review," *Journal of Work-Applied Management*, vol. 11, no. 2, pp. 121–132, Sep. 2019, [Online]. Available: [doi: https://doi.org/10.1108/jwam-09-2019-0027](https://doi.org/10.1108/jwam-09-2019-0027).
- [12] www.infosysbpm.com. I. Limited, "Master data management and business intelligence: A match made in data heaven | Infosys BPM," [Online]. Available: <https://www.infosysbpm.com/blogs/master-data-management/master-data-management-and-business-intelligence-a-match-made-in-data-heaven.html>.
- [13] "What is Master Data Management (MDM) and Why is it Important?," *SearchDataManagement*. [Online]. Available: <https://www.techtarget.com/searchdatamanagement/definition/master-data-management>.
- [14] B. Rudisail, "MDM brings data clarity and governance to improve multiple lines of business," *Spiceworks*. [Online]. Available: <https://www.spiceworks.com/tech/data-management/articles/lob-benefits-of-mdm/>.
- [15] T. Olavsrud, "What is master data management? Ensuring a single source of truth," *CIO*, May 31, 2021. [Online]. Available: <https://www.cio.com/article/191827/what-is-master-data-management-ensuring-a-single-source-of-truth.html>.
- [16] T. C. Redman, *Data Driven: Profiting from Your Most Important Business Asset*. Harvard Business Review Press, 2008. [Online]. Available: <https://www.perlego.com/book/836939/data-driven-profiting-from-your-most-important-business-asset-pdf>.
- [17] W. W. Eckerson, *Performance dashboards: measuring, monitoring, and managing your business*. Hoboken, N.J: Wiley, 2010.
- [18] E. F. Codd, *The relational model for database*

- management: Version 2. Reading, Mass.: Addison-Wesley, 1991.
- [19] K. C. Stange, "The Problem of Fragmentation and the Need for Integrative Solutions," *The Annals of Family Medicine*, vol. 7, no. 2, pp. 100–103, Mar. 2009, [Online]. Available: <https://doi.org/10.1370/afm.971>. Doi: <https://doi.org/10.1370/afm.971>.
- [20] L. Ismail, H. Materwala, A. P. Karduck, and A. Adem, "Requirements of Health Data Management Systems for Biomedical Care and Research: Scoping Review," *Journal of Medical Internet Research*, vol. 22, no. 7, p. e17508, Jul. 2020, [Online]. Available: <https://doi.org/10.2196/17508>. Doi: <https://doi.org/10.2196/17508>.
- [21] B. Childs, "HIMSS (Healthcare Information and Management Systems Society) brings attention to the latest healthcare technology," *Healthcare Informatics: The Business Magazine for Information and Communication Systems*, vol. 7, no. 2, pp. 20–22, Feb. 1990, [Online]. Available: <https://pubmed.ncbi.nlm.nih.gov/10118061/>.
- [22] S. Russell and P. Norvig, *Artificial Intelligence: A Modern Approach*, 3rd ed. New Jersey: Pearson, 2010.
- [23] E. Hechler, M. Oberhofer, and T. Schaeck, "Applying AI to Master Data Management," *Deploying AI in the Enterprise*, pp. 213–234, 2020, [Online]. Available: https://doi.org/10.1007/978-1-4842-6206-1_9. Doi: https://doi.org/10.1007/978-1-4842-6206-1_9.
- [24] qmetrix.com.sg, "Operational or Analytical MDM – which is right for you? | QMetrix," Dec. 12, 2019, [Online]. Available: <https://qmetrix.com.sg/operational-or-analytical-master-data-management/>.
- [25] R. M. Kekwaletswe and T. Lesole, "A Framework for Improving Business Intelligence through Master Data Management," *Journal of South African Business Research*, pp. 1–12, Apr. 2016, [Online]. Available: <https://doi.org/10.5171/2016.473749>. Doi: <https://doi.org/10.5171/2016.473749>.
- [26] Profisee, "The Case for BI and Master Data Management" *Enterprise Master Data Management*, Apr. 13, 2019. [Online]. Available: <https://profisee.com/blog/the-case-for-bi-and-master-data-management/>.
- [27] PwC. PricewaterhouseCoopers, "3 ways modern master data management helps drive better business outcomes," [Online]. Available: <https://www.pwc.com/us/en/tech-effect/ai-analytics/master-data-management-drives-better-business-outcomes.html>.
- [28] E. Galentine, "Use MDM Analytics to Grow Your Business," *Modern Distribution Management*, Mar. 16, 2021. [Online]. Available: <https://www.mdm.com/premium/tech-operations/technology/use-mdm-analytics-to-grow-your-business/>.
- [29] Profisee, "Master Data Management - What, Why, How & Who," *Enterprise Master Data Management*, 2019. [Online]. Available: <https://profisee.com/master-data-management-what-why-how-who/>.
- [30] www.infosysbpm.com. I. Limited, "5 Factors for Effective Master Data Management | Infosys BPM," [Online]. Available: <https://www.infosysbpm.com/blogs/master-data-management/factors-for-effective-master-data-management.html>.